REQUEST FOR COUNCIL ACTION

Date: 05/23/11 Item No.: 13.f

Department Approval

City Manager Approval

Cttyl K. mille

Item Description: Discussion on Budget Program Prioritization Results

BACKGROUND

As part of the Council's 2012 Budget Calendar, the City Council tasked themselves as well as City Staff, to perform a prioritization of all City budget programs. In the interest of furthering a discussion on the results of these priority-setting tasks, a summary of the respective rankings is included in *Attachments A & B*.

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Where applicable, a comparison of budget program rankings derived from the recent Citizen Survey is also included. In total a comparison of 38 budget program categories were made. It should be noted that in contrast to the approach taken by the Council and Staff, Survey Respondents did not use any pre-defined ranking criteria.

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In addition, the Council and Staff rankings were on a scale of 1-5, whereas the citizen rankings were on a scale of 1-10. To make a comparison between these groups we must convert the rankings to a comparable scale. In this instance, a percentage of the maximum score attainable was used. This is depicted in *Attachments A & B* under the '% Rank' column.

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We can expect greater extremes on the Council and Staff rankings because of the small sample size. By contrast, the larger citizen sample results in a 'smoothing-out' effect producing more moderate composites rankings. Because of this 'smoothing' effect, it is suggested that the differences between the Council/Staff and Citizen rankings are probably not significant until you reach a difference of +/- 10% or greater.

20 POLICY OBJECTIVE

- 21 Not applicable.
- 22 FINANCIAL IMPACTS
- See above.

24 STAFF RECOMMENDATION

Not applicable.

REQUESTED COUNCIL ACTION

For information purposes only. No Council action is required.

Prepared by: Chris Miller, Finance Director

Attachments: A: Budget Program Rankings – sorted by Department

B: Budget Program Rankings – sorted by Council Rank

Department / Division	Program / Function	2011 Program Cost <u>Current</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
City Council	Business Meetings	79,810	3.20		4.43			
City Council	Community Support / Grants	62,490	3.60		3.14			
City Council	Intergovernmental Affairs / Memberships	29,490	2.60		4.14			
City Council	Recording Secretary	12,000	3.40		3.00			
Advisory Comm.	Human Rights Commission	2,250	2.20		2.71			
Advisory Comm.	Ethics Commission	2,500	2.00		2.57			
Administration	Customer Service	38,590	3.80		4.43			
Administration	Council Support	120,252	2.60		4.43			
Administration	Records Management/Data Practices	23,852	3.00		3.86			
Administration	General Communications	64,732	2.80		3.29			
Administration	Human Resources	108,216	3.60		4.57			
Administration	Organizational Management	125,113	2.60		4.57			
Elections	Elections	80,655	2.40		4.29			
Legal	Civil Attorney	154,500	3.80		4.71			
Legal	Prosecuting Attorney	138,925	3.40		4.86			
Finance	Banking & Investment Management	11,012	3.80		4.57			
Finance	Budgeting / Financial Planning	77,995	4.40		4.57			
Finance	Business Licenses	8,719	3.60		4.29			
Finance	Cash Receipts	52,204	3.80		4.86			
Finance	Contract Administration	7,799	3.40		4.14			
Finance	Contractual Services (RVA, Cable)	9,519	3.00		3.86			
Finance	Debt Management	7,799	3.60		4.43			
Finance	Economic Development	7,799	3.60		3.14			
Finance	Accounts Payable	34,970	3.60		4.86			
Finance	Gen. Ledger, fixed assets, financial reporting	149,908	3.60		4.71			
Finance	Lawful Gambling (partial cost)	4,359	2.40		3.29			
Finance	Payroll	74,405	3.60		4.86			
Finance	Receptionist Desk	36,482	2.40		3.14			
Finance	Risk Management	32,122	3.80		4.57			
Finance	Utility Billing (partial cost)	7,572	3.20		4.71			
Finance	Workers Compensation Admin.	48,183	3.40		4.57			
Finance	Organizational Management	29,823	2.80		4.57			
Central Services	Central Services	73,500	3.00		3.43			
Code Enforcement	Code Enforcement	165,000	3.00		3.86			
General Insurance	General Insurance	84,000	3.80		4.71			
	Response to Public Requests	225,245	3.60		4.29			
	Police Records / Reports	217,766	3.40		4.71			
Police Administration		161,338	2.80	56%	3.71	74%	6.50	65%

Police Patrol Public Safety Promo / Community Interaction 292,078 3.20 5.00 5.00 Folice Patrol Police Reports (by officer) 562,260 3.20 4.71 7.10	Department / Division	Program / Function	2011 Program Cost <u>Current</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
Police Patrol Public Safety Promo / Community Interaction Police Patrol Public Safety Promo / Community Interaction Police Patrol Public Safety Promo / Community Interaction Police Patrol Police Patrol Police Reports (by officer) 562,260 3.20 4.71 Police Patrol Police Patrol Organizational Management 408,474 2.80 4.43 Police Investigations Police I	Police Administration	Organizational Management	330,236	2.40		4.57			
Police Patrol Police Investigations Poli			2,256,492	4.60	92%	4.86	97%	8.10	81%
Police Patrol Police Reports (by officer) 562,260 3.20 4.71	Police Patrol	Public Safety Promo / Community Interaction	604,924	2.80	56%	3.71	74%	6.50	65%
Police Patrol Animal Control 200,477 2.00 40% 3.57 71% 5.50 55%	Police Patrol	Dispatch	292,078	3.20		5.00			
Police Patrol Organizational Management 408,474 2.80 4.43 Police Investigations Crime Scene Processing 44,013 3.80 76% 5.00 100% 8.50 85% Police Investigations Crime Scene Processing 44,013 3.80 76% 5.00 100% 8.50 65% Police Investigations Criminal Prosecutions 665,395 3.60 72% 5.00 100% 8.50 85% Police Investigations Response to Public Requests 10,802 3.20 4.14 Police Comm Services Community Services 65,955 2.60 3.57 Police Emerg. Mgmt Police Emergency Management 10,185 3.40 3.86 Police Lake Patrol Fire Administration Fire Provention Fire Administration Fire Administration Fire Provention Fire Provention Fire Provention Fire Administration Fire Provention Fir	Police Patrol	Police Reports (by officer)	562,260	3.20		4.71			
Police Investigations Criminal Prosecutions Community Interaction 125,603 3.00 60% 3.57 71% 6.50 65%	Police Patrol	Animal Control	200,477	2.00	40%	3.57	71%	5.50	55%
Police Investigations Public Safety Promo / Community Interaction 125,603 3.00 60% 3.57 71% 6.50 65% Police Investigations Criminal Prosecutions 665,395 3.60 72% 5.00 100% 8.50 85% Police Investigations Response to Public Requests 10,802 3.20 4.14 Police Comm Services Community Services 65,955 2.60 3.57 Police Emerg. Mgmt Police Emergency Management 10,185 3.40 3.86 Police Lake Patrol Police Lake Patrol Pire Administration Fire Administration Fire Administration Fire Administration Prevention Fire Prevention Fire Prevention Fire Prevention Fire Administration & Planning 10,197 3.20 4.14 Fire Fighting / EMS Fire Fighting / EMS Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Relief 75 kept 75 k	Police Patrol	Organizational Management	408,474	2.80		4.43			
Police Investigations Public Safety Promo / Community Interaction 125,603 3.00 60% 3.57 71% 6.50 65% Police Investigations Criminal Prosecutions 665,395 3.60 72% 5.00 100% 8.50 85% Police Investigations Public Requests 10,802 3.20 4.14 Police Comm Services Community Services 65,955 2.60 3.57 Police Comm Services Community Services 65,955 2.60 3.57 Police Lake Patrol Police Emergency Management 10,185 3.40 3.86 Price Administration Fire Administration Price Administration Price Administration Price Administration Price Administration Price Administration Price Prevention Price Fighting / EMS Price Fighting / EMS Price Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 85% Price Fighting / EMS Price Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 85% Price Relief Sistem Price Relief Sistem Price Relief Sistem Price Relief Project Delivery Sistem Price Relief Project Delivery Sistem Price Relief Project Delivery	Police Investigations	Crime Scene Processing	44,013	3.80	76%	5.00	100%	8.50	85%
Police Investigations Response to Public Requests 10,802 3.20 4.14		Public Safety Promo / Community Interaction	125,603	3.00	60%	3.57	71%	6.50	65%
Police Investigations Organizational Management 43,207 2.40 4.71	Police Investigations	Criminal Prosecutions	665,395	3.60	72%	5.00	100%	8.50	85%
Police Comm Services Community Services Commu	Police Investigations	Response to Public Requests	10,802	3.20		4.14			
Police Emerg. Mgmt Police Emergency Management 10,185 3.40 3.86	Police Investigations	Organizational Management	43,207	2.40		4.71			
Police Lake Patrol Police Lake Patrol Fire Administration Fire Administration Fire Administration Fire Administration Corganizational Management 371 3.60 4.29	Police Comm Services	Community Services	65,955	2.60		3.57			
Police Lake Patrol Police Lake Patrol Fire Administration Organizational Management 371 3.60 4.29	Police Emerg. Mgmt	Police Emergency Management	10,185	3.40		3.86			
Fire Administration Emergency Management 371 3.60 4.29 Fire Administration Organizational Management 39,159 2.60 4.57 Fire Prevention Fire Administration & Planning 10,197 3.20 4.14 Fire Prevention Fire Prevention 181,038 3.80 76% 4.00 80% 7.20 72% Fire Fighting / EMS Fire Administration & Planning 107,294 2.80 4.43 4.43 Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Relief Fire Relief 355,000 3.20 4.57 4.57 4.57 4.57 4.43 4.43 4.43 4.43 4.43 4.43 4.43 4.43 4.43 4.44 4.43 4.44 4.44 4.44 4.44 4.44 4.44 4.44			1,900	1.80		2.14			
Fire Administration Organizational Management 39,159 2.60 4.57 Fire Prevention Fire Administration & Planning 10,197 3.20 4.14 Fire Prevention Fire Prevention 181,038 3.80 76% 4.00 80% 7.20 1 72% Fire Fighting / EMS Fire Administration & Planning 107,294 2.80 4.43 4.43 Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Relief 75 refighter Training 100,355 4.20 4.57 4.57 4.00 4.00 80% 4.43 <td>Fire Administration</td> <td>Fire Administration & Planning</td> <td>166,325</td> <td>3.20</td> <td></td> <td>4.57</td> <td></td> <td></td> <td></td>	Fire Administration	Fire Administration & Planning	166,325	3.20		4.57			
Fire Administration Organizational Management 39,159 2.60 4.57 Fire Prevention Fire Administration & Planning 10,197 3.20 4.14 Fire Prevention Fire Prevention 181,038 3.80 76% 4.00 80% 7.20 72% Fire Fighting / EMS Fire Administration & Planning 107,294 2.80 4.43 4.43 Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Flighting / EMS Fire Relief 355,000 3.20 4.57 4.57 Fire Relief 7 Fire Relief 352,877 3.40 4.43 4.43 4.43 4.43 4.43 4.44 4.44 4.60 80% 3.43 69%<	Fire Administration	Emergency Management	371	3.60		4.29			
Fire Prevention Fire Administration & Planning 10,197 3.20 4.14 Fire Prevention Fire Prevention 181,038 3.80 76% 4.00 80% 7.20 72% Fire Fighting / EMS Fire Administration & Planning 107,294 2.80 4.43 4.43 Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 355,000 3.20 4.00 4.67 4.43 4.43 4.43 4.43 4.43 89% 7.50 75% 75% 75% 75%	Fire Administration	Organizational Management	39,159	2.60		4.57			
Fire Prevention Fire Prevention 181,038 3.80 76% 4.00 80% 7.20 \$ 72% Fire Fighting / EMS Fire Administration & Planning 107,294 2.80 4.43 Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 4.57 Fire Fighting / EMS Emergency Medical Services 352,007 3.20 4.57 4.57 Fire Fighting / EMS Fire Fighting / EmS 210 4.20 4.43 4.43 4.43 4.43 <t< td=""><td>Fire Prevention</td><td></td><td>10,197</td><td>3.20</td><td></td><td>4.14</td><td></td><td></td><td></td></t<>	Fire Prevention		10,197	3.20		4.14			
Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire Fighter Training Firefighter Training 100,355 4.20 4.57 4.60 92% 4.00 80% 8.70 87% Fire Relief Fire Relief 355,000 3.20 4.00 4.00 4.43 4.43 9W 7.50 75%	Fire Prevention	Fire Prevention		3.80	76%	4.00	80%	7.20	72%
Fire Fighting / EMS Fire Suppression / Operations 415,400 4.60 92% 5.00 100% 8.90 89% Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire fighter Training Firefighter Training 100,355 4.20 4.57 Fire Relief Fire Relief 355,000 3.20 4.00 PW Administration Project Delivery 352,877 3.40 4.43 PW Administration Street Lighting 219,447 3.00 60% 3.43 69% 7.50 75% PW Administration Permitting 49,421 3.40 4.29 4.29 4.43 4.43 4.43 4.43 4.44	Fire Fighting / EMS	Fire Administration & Planning	107,294	2.80		4.43			
Fire Fighting / EMS Emergency Medical Services 666,036 4.40 88% 4.00 80% 8.70 87% Fire fighter Training Fire fighter Training 100,355 4.20 4.57 Fire Relief Fire Relief 355,000 3.20 4.00 PW Administration Project Delivery 352,877 3.40 4.43 PW Administration Street Lighting 219,447 3.00 60% 3.43 69% 7.50 75% PW Administration Permitting 49,421 3.40 4.29 4.29 4.29 4.29 4.29 4.29 4.43 4.29 4.43 4.43 4.44 4.43 4.44			415,400	4.60	92%	5.00	100%	8.90	89%
Fire Relief Fire Relief 355,000 3.20 4.00 PW Administration Project Delivery 352,877 3.40 4.43 PW Administration Street Lighting 219,447 3.00 60% 3.43 69% 7.50 75% PW Administration Permitting 49,421 3.40 4.29 PW Administration General Engineering/Customer Service 132,157 3.60 4.43 PW Administration Storm Water Management 36,424 3.60 4.14 PW Administration Organizational Management 112,143 3.00 4.71 Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% <td></td> <td>Emergency Medical Services</td> <td>666,036</td> <td>4.40</td> <td>88%</td> <td>4.00</td> <td>80%</td> <td>8.70</td> <td>87%</td>		Emergency Medical Services	666,036	4.40	88%	4.00	80%	8.70	87%
Fire Relief Fire Relief 355,000 3.20 4.00 PW Administration Project Delivery 352,877 3.40 4.43 PW Administration Street Lighting 219,447 3.00 60% 3.43 69% 7.50 75% PW Administration Permitting 49,421 3.40 4.29 4.29 4.43 4.43 4.43 4.43 4.43 4.44 4.43 4.44 4.43 4.44 </td <td>Firefighter Training</td> <td>Firefighter Training</td> <td>100,355</td> <td>4.20</td> <td></td> <td>4.57</td> <td></td> <td></td> <td></td>	Firefighter Training	Firefighter Training	100,355	4.20		4.57			
PW Administration Street Lighting 219,447 3.00 60% 3.43 69% 7.50 75% PW Administration Permitting 49,421 3.40 4.29 PW Administration General Engineering/Customer Service 132,157 3.60 4.43 PW Administration Storm Water Management 36,424 3.60 4.14 PW Administration Organizational Management 112,143 3.00 4.71 Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68%	Fire Relief		355,000	3.20		4.00			
PW Administration Street Lighting 219,447 3.00 60% 3.43 69% 7.50 75% PW Administration Permitting 49,421 3.40 4.29 PW Administration General Engineering/Customer Service 132,157 3.60 4.43 PW Administration Storm Water Management 36,424 3.60 4.14 PW Administration Organizational Management 112,143 3.00 4.71 Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets <td>PW Administration</td> <td>Project Delivery</td> <td>352,877</td> <td>3.40</td> <td></td> <td>4.43</td> <td></td> <td></td> <td></td>	PW Administration	Project Delivery	352,877	3.40		4.43			
PW Administration General Engineering/Customer Service 132,157 3.60 4.43 PW Administration Storm Water Management 36,424 3.60 4.14 PW Administration Organizational Management 112,143 3.00 4.71 Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	PW Administration	Street Lighting	219,447	3.00	60%	3.43	69%	7.50	75%
PW Administration Storm Water Management 36,424 3.60 4.14 PW Administration Organizational Management 112,143 3.00 4.71 Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	PW Administration	Permitting	49,421	3.40		4.29			
PW Administration Organizational Management 112,143 3.00 4.71 Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	PW Administration	General Engineering/Customer Service	132,157	3.60		4.43			
Streets Pavement Maintenance 562,881 4.00 80% 4.43 89% 8.40 84% Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	PW Administration	Storm Water Management	36,424	3.60		4.14			
Streets Winter Road Maintenance 222,237 3.60 72% 4.57 91% 8.70 87% Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	PW Administration	Organizational Management	112,143	3.00		4.71			
Streets Traffic Management & Control 99,456 4.00 4.29 Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	Streets	Pavement Maintenance	562,881	4.00	80%	4.43	89%	8.40	84%
Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	Streets	Winter Road Maintenance	222,237	3.60	72%	4.57	91%	8.70	87%
Streets Streetscape & ROW Maintenance 275,093 3.80 76% 3.43 69% 6.60 66% Streets Pathways & Parking Lots 187,242 3.00 60% 3.29 66% 6.80 68% Streets Organizational Management 41,501 3.40 4.57	Streets	Traffic Management & Control	99,456	4.00		4.29			
Streets Organizational Management 41,501 3.40 4.57	Streets		^{**} 275,093	3.80	76%	3.43	69%	6.60	66%
Streets Organizational Management 41,501 3.40 4.57	Streets		187,242	3.00	60%	3.29	66%	6.80	68%
The state of the s	Streets		41,501	3.40		4.57			
	Street Lighting	Street Lighting capital items	64,000	3,20	64%	4.00	80%	7.50	75%

City of Roseville Priority-Based Budgeting Tax-Supported Programs 2012

		2011	Council		Staff		Citizen	
		Program Cost	_		Composite	%	Composite	%
Department / Division	Program / Function	Current	Rank	Rank	Rank	Rank	Rank	Rank
Bldg Maintenance	Custodial Services	88,360	3.00	60%	3.43	69%	7.30	73%
Bldg Maintenance	General Maintenance	358,955	3.60	72%	4.29	86%	7.30	73%
Bldg Maintenance	Organizational Management	28,688	3.00		4.43			
Central Garage	Vehicle Repair	136,821	3.60		5.00			
Central Garage	Organizational Management	54,222	3.00		4.57			
Rec Administration	Personnel Management	90,357	3.20		4.43			
Rec Administration	Financial Management	58,814	3.40		4.43			
Rec Administration	Planning & Development	78,051	3.60		4.14			
Rec Administration	Community Services	253,549	3.60		3.71			
Rec Administration	City-wide Support	28,365	3.00		3.29			
Rec Administration	Organizational Management	31,515	3.00		4.57			
Skating Center	OVAL	407,038	3.40	68%	3.71	74%	6.90	69%
Skating Center	Arena	493,320	3.40	68%	4.00	80%	6.90	69%
Skating Center	Banquet Area	135,998	3.40	68%	3.43	69%	6.90	69%
Skating Center	Department-wide Support	42,986	3.00		3.57			
Recreation Programs	Program Management	787,975	4.00	80%	3.71	74%	6.90	69%
Recreation Programs	Personnel Management	67,734	3.00		4.43			
Recreation Programs	Facility Management	237,591	4.00	80%	4.57	91%	7.20	72%
Recreation Programs	Volunteer Management	83,631	4.60		3.86			
Recreation Programs	Organizational Management	64,345	3.00		4.57			
Recreation Maint.	Grounds Maintenance	326,279	4.00	80%	3.86	77%	7.50	75%
Recreation Maint.	Facility Maintenance	329,779	4.00	80%	4.00	80%	7.50	75%
Recreation Maint.	Natural Resources	139,601	4.00		3.71			
Recreation Maint.	Department-wide Support	116,543	2.60		3.86			
Recreation Maint.	City-wide Support	52,403	3.00		3.14			
Miscellaneous	Equipment Replacement	50,000	4.00		4.57			
Miscellaneous	Building Replacement	25,000	4.20		4.57			
Miscellaneous	Park Improvement Program	185,000	4.00	80%	4.14	83%	7.20	72%
Miscellaneous	Emerald Ash Borer	100,000	1.80		1.71			
Miscellaneous	Debt Service - Streets	310,000	4.20		4.86			
Miscellaneous	Debt Service - City Hall, PW Bldg.	825,000	4.00		4.86			
Miscellaneous	Debt Service - Arena	355,000	4.00		4.71			
		# 10 021 0C0	-					

\$ 18,931,869

City of Roseville **Priority-Based Budgeting Summary of Non-Tax Programs**

2012

Department / Division	Program / Function	2011 Program <u>Cost</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
Planning	Planning - Current	300,235	3.00		4.43			
Planning	Planning - Long Range	59,842	3.00		3.71			
Planning	Zoning Code Enforcement	23,702	3.80		3.71			
Planning	Organizational Management	23,554	2.40		4.57			
Econ. Development	Economic Development and Redevelopment	104,869	2.80		3.29			
Econ. Development	Organizational Management	7,744	2.00		4.00			
Code Enforcement	Building Codes Review and Permits	408,335	3.60	72%		89%	6.70	67%
Code Enforcement	Nuisance Code Enforcement	33,981	3.20		4.00			
Code Enforcement	Organizational Management	64,501	2.60		4.43			
GIS	GIS	65,679	3.00		3.57			
GIS	Organizational Management	4,882	2.60		4.00			
Communications	Newsletter / News Reporting	143,552	2.60	52%	3.00	60%	6.10	61%
Communications	Audio / Visual	69,274	2.80	56%	3.14	63%	5.20	52%
Communications	Internet / Website	48,154	3.20	64%	3.43	69%	6.30	63%
Communications	NSCC Member Dues	84,500	2.60		3.43			
Info Technology	Enterprise Applications	288,538	3.20		4.43			
Info Technology	Network Services	60,683	3.40		4.43			
Info Technology	PDA/Mobile Devices	13,219	2.80		3.71			
Info Technology	Server Management	49,087	3.80		4.71			
Info Technology	Telephone/Radio Systems	82,937	3.60		4.14			
Info Technology	Computer/End User Support	551,331	3.60		4.00			
Info Technology	User Administration	77,684	3.40		4.29			
Info Technology	Internet Connectivity	33,688	3.80		4.71			
Info Technology	Facility Security Systems	2,718	3.40		4.14			
Info Technology	Organizational Management	3,705	2.80		4.43			
License Center	Passport Issuance	108,069	2.80		3.71			
License Center	Motor Vehicle Transactions	479,071	3.00	60%	3.86	77%	7.40	74%
License Center	Identity Applications	144,418	3.00		3.29			·
License Center	DNR Transactions	28,512	2.80		3.14			
License Center	Daily Sales Reporting & Cash Reconciliation	143,748	3.40		4.00			
License Center	Inventory and Supplies	16,565	3.00		3.57			
License Center	Customer Communications/Problem Solving	134,044	3.40		3.71			
License Center	Bad Check Recording & Recovery	10,989	3.00		3.29			
License Center	Organizational Management	79,308	2.80		4.14			
Lawful Gambling	Gambling Licenses & Reports	50,660	2.60		3.29			
Lawful Gambling	Community Donations	80,000	2.80		3.57			
Water	Infrastructure Maintenance & Repair	749,891	4.40	88%	4.86	97%	8.70	87%
		138,272	4.00	80%	4.71	94%	8.60	86%

City of Roseville Priority-Based Budgeting Summary of Non-Tax Programs

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Department / Division	Program / Function	2011 Program <u>Cost</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
Water	Customer Response	112,099	3.80		4.57			
Water	GIS	25,106	3.40		4.14			
Water	Utility Billing	189,891	3.80		4.86			
Water	Metering	442,786	3.60		5.00			
Water	Wholesale Water Purchase from St. Paul	4,400,000	3.80		4.86			
Water	System Depreciation	250,000	4.20		4.57			
Water	Admin Service Charge	350,000	3.20		3.71			
Water	Organizational Management	412,770	2.80		4.57			
Sewer	Infrastructure Maintenance & Repair	846,840	4.40	88%	4.71	94%	8.70	87%
Sewer	Customer Response	63,415	3.80		4.43			
Sewer	GIS	34,298	3.20		4.29			
Sewer	Sewage Treatment Costs	2,750,000	3.80		4.86			
Sewer	System Depreciation	190,000	4.20		4.57			
Sewer	Admin Service Charge	275,000	3.20		3.71			
Sewer	Organizational Management	254,045	2.80		4.57			
Storm Sewer	Infrastructure Maintenance & Repair	882,267	4.60		4.71			
Storm Sewer	Street Sweeping	279,513	3.60		3.86			
Storm Sewer	Leaf Collection / Compost Maintenance	263,938	2.20	44%	2.57	51%	5.80	58%
Storm Sewer	System Depreciation	210,000	3.80		4.57			
Storm Sewer	Admin Service Charge	78,000	3.00		3.71			
Storm Sewer	Organizational Management	68,626	2.80		4.57			
Recycling	Program Administration	21,077	2.60		3.29			
Recycling	Communications / Outreach efforts	16,061	3.00		3.00			
Recycling	Data Reporting	9,442	2.20		3.00			
Recycling	Recycling Pickup Contractor	435,000	3.00	60%	3.14	63%	7.80	78%
Recycling	Admin Service Charge	10,000	2.60		2.86			
Golf	Clubhouse Operations	181,154	3.20	64%	3.29	66%	6.00	60%
Golf	Grounds Maintenance	127,486	3.60	72%	3.29	66%	6.00	60%
Golf	Department-Wide Support	\$1,310 \$18,000,065	3.20		3.29			

Department / Division	Program / Function	2011 Program Cost <u>Current</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
Police Patrol	24 x 7 x 365 First Responder	2,256,492	4.60	92%	4.86	97%	8.10	81%
Fire Fighting / EMS	Fire Suppression / Operations	415,400	4.60	92%	5.00	100%	8.90	89%
Recreation Programs	Volunteer Management	83,631	4.60		3.86			
Finance	Budgeting / Financial Planning	77,995	4.40		4.57			
Fire Fighting / EMS	Emergency Medical Services	666,036	4.40	88%	4.00	80%	8.70	87%
Firefighter Training	Firefighter Training	100,355	4.20		4.57			
Miscellaneous	Building Replacement	25,000	4.20		4.57			
Miscellaneous	Debt Service - Streets	310,000	4.20		4.86			
Streets	Pavement Maintenance	562,881	4.00	80%	4.43	89%	8.40	84%
Streets	Traffic Management & Control	99,456	4.00		4.29			
Recreation Programs	Program Management	787,975	4.00	80%	3.71	74%	6.90	69%
Recreation Programs	Facility Management	237,591	4.00	80%	4.57	91%	7.20	72%
Recreation Maint.	Grounds Maintenance	326,279	4.00	80%	3.86	77%	7.50	75%
Recreation Maint.	Facility Maintenance	329,779	4.00	80%	4.00	80%	7.50	75%
Recreation Maint.	Natural Resources	139,601	4.00		3.71			
Miscellaneous	Equipment Replacement	50,000	4.00		4.57			
Miscellaneous	Park Improvement Program	185,000	4.00	80%	4.14	83%	7.20	72%
Miscellaneous	Debt Service - City Hall, PW Bldg.	825,000	4.00		4.86			
Miscellaneous	Debt Service - Arena	355,000	4.00		4.71			
Administration	Customer Service	38,590	3.80		4.43			
Legal	Civil Attorney	154,500	3.80		4.71			
Finance	Banking & Investment Management	11,012	3.80		4.57			
Finance	Cash Receipts	52,204	3.80		4.86			
Finance	Risk Management	32,122	3.80		4.57			
General Insurance	General Insurance	84,000	3.80		4.71			
Police Investigations	Crime Scene Processing	44,013	3.80	76%	5.00	100%	8.50	85%
Fire Prevention	Fire Prevention	181,038	3.80	76%	4.00	80%	7.20	72%
Streets	Streetscape & ROW Maintenance	275,093	3.80	76%	3.43	69%	6.60	66%
City Council	Community Support / Grants	62,490	3.60		3.14			
Administration	Human Resources	108,216	3.60		4.57			
Finance	Business Licenses	8,719	3.60		4.29			
Finance	Debt Management	7,799	3.60		4.43			
Finance	Economic Development	7,799	3.60		3.14			
Finance	Accounts Payable	34,970	3.60		4.86			
Finance	Gen. Ledger, fixed assets, financial reporting	149,908	3.60		4.71			
Finance	Payroll	74,405	3.60		4.86			
Police Administration	Response to Public Requests	225,245	3.60		4.29			
	Criminal Prosecutions	665,395	3.60	72%	5.00	100%	8.50	85%

Department / Division	n Program / Function	2011 Program Cost <u>Current</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
The Administration		271	2.60		4.20			
Fire Administration PW Administration	Emergency Management General Engineering/Customer Service	371 132,157	3.60 3.60		4.29 4.43			
PW Administration	Storm Water Management	36,424	3.60		4.14			
Streets	Winter Road Maintenance	222,237	3.60	72%	4.57	91%	8.70	87%
Bldg Maintenance	General Maintenance	358,955	3.60	72%	4.29	86%	7.30	73%
Central Garage	Vehicle Repair	136,821	3.60	1270	5.00	0070	7.50	1570
Rec Administration	Planning & Development	78,051	3.60		4.14			
Rec Administration	Community Services	253,549	3.60		3.71			
City Council	Recording Secretary	12,000	3.40		3.00			
Legal	Prosecuting Attorney	138,925	3.40		4.86			
Finance	Contract Administration	7,799	3.40		4.14			
Finance	Workers Compensation Admin.	48,183	3.40		4.57			
	Police Records / Reports	217,766	3.40		4.71			
Police Emerg. Mgmt	Police Emergency Management	10,185	3.40		3.86			
PW Administration	Project Delivery	352,877	3.40		4.43			
PW Administration	Permitting	49,421	3.40		4.29			
Streets	Organizational Management	41,501	3.40		4.57			
Rec Administration	Financial Management	58,814	3.40		4.43			
Skating Center	OVAL	407,038	3.40	68%	3.71	74%	6.90	69%
Skating Center	Arena	493,320	3.40	68%	4.00	80%	6.90	69%
Skating Center Skating Center	Banquet Area	135,998	3.40	68%	3.43	69%	6.90	69%
City Council	Business Meetings	79,810	3.20	0070	4.43	0270	0.50	0270
Finance	Utility Billing (partial cost)	7,572	3.20		4.71			
Police Patrol	Dispatch	292,078	3.20		5.00			
Police Patrol	Police Reports (by officer)	562,260	3.20		4.71			
Police Investigations	Response to Public Requests	10,802	3.20		4.14			
Fire Administration	Fire Administration & Planning	166,325	3.20		4.57			
Fire Prevention	Fire Administration & Planning	10,197	3.20		4.14			
Fire Relief	Fire Relief	355,000	3.20		4.00			
Street Lighting	Street Lighting capital items	64,000	3.20	64%	4.00	80%	7.50	75%
Rec Administration	Personnel Management	90,357	3.20	07/0	4.43	0070	7.50	15/0
Administration	Records Management/Data Practices	23,852	3.00		3.86			
Finance	Contractual Services (RVA, Cable)	9,519	3.00		3.86			
Central Services	Central Services (RVA, Cable)	73,500	3.00		3.43			
	Code Enforcement	165,000	3.00		3.86			
Code Enforcement Police Investigations	Public Safety Promo / Community Interaction		3.00	60%	3.57	71%	6.50	65%
PW Administration	Street Lighting	219,447	3.00	60%	3.43	69%	7.50	75%
PW Administration	Organizational Management	112,143	3.00	00/0	4.71	UJ /0	7.50	7570
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City of Roseville Priority-Based Budgeting Tax-Supported Programs 2012

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		Program Cost	Composite	%	Composite	%	Composite	%
Department / Division	<u>Program / Function</u>	Current	Rank	Rank	Rank	Rank	Rank	Rank
Streets 1	Pathways & Parking Lots	187,242	3.00	60%	3.29	66%	6.80	68%
Bldg Maintenance	Custodial Services	88,360	3.00	60%	3,43	69%	7.30	73%
Bldg Maintenance	Organizational Management	28,688	3.00		4.43			
Central Garage	Organizational Management	54,222	3.00		4.57			
Rec Administration	City-wide Support	28,365	3.00		3.29			
Rec Administration	Organizational Management	31,515	3.00		4.57			
Skating Center]	Department-wide Support	42,986	3.00		3.57			
Recreation Programs	Personnel Management	67,734	3.00		4.43			
Recreation Programs	Organizational Management	64,345	3.00		4.57			
	City-wide Support	52,403	3.00		3.14			
Administration	General Communications	64,732	2.80		3.29			
Finance	Organizational Management	29,823	2.80		4.57			
Police Administration	Community Liaison	161,338	2.80	56%	3.71	74%	6.50	65%
Police Patrol	Public Safety Promo / Community Interaction	604,924	2.80	56%	3.71	74%	6.50	65%
	Organizational Management	408,474	2.80		4.43			
Fire Fighting / EMS	Fire Administration & Planning	107,294	2.80		4.43			
	Intergovernmental Affairs / Memberships	29,490	2.60		4.14			
Administration	Council Support	120,252	2.60		4.43			
Administration	Organizational Management	125,113	2.60		4.57			
Police Comm Services	Community Services	65,955	2.60		3.57			
Fire Administration	Organizational Management	39,159	2.60		4.57			
	Department-wide Support	116,543	2.60		3.86			
	Elections	80,655	2.40		4.29			
Finance 1	Lawful Gambling (partial cost)	4,359	2.40		3.29			
	Receptionist Desk	36,482	2.40		3.14			
	Organizational Management	330,236	2.40		4.57			
Police Investigations	Organizational Management	43,207	2.40		4.71			
Advisory Comm.	Human Rights Commission	2,250	2.20		2.71			
	Ethics Commission	2,500	2.00		2.57			
	Animal Control	200,477	2.00	40%	3.57	71%	5.50	55%
Police Lake Patrol	Police Lake Patrol	1,900	1.80		2.14			
Miscellaneous	Emerald Ash Borer	100,000	1.80		1.71			

City of Roseville Priority-Based Budgeting Summary of Non-Tax Programs

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Department / Division	n Program / Function	2011 Program	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
Department / Division	riogram/ runcuon	Cost	Kalik	Kalik	Кашк	Kalik	Kalik	Kank
Storm Sewer	Infrastructure Maintenance & Repair	882,267	4.60		4.71			
Water	Infrastructure Maintenance & Repair	749,891	4.40	88%	4.86	97%	8.70	87%
Sewer	Infrastructure Maintenance & Repair	846,840	4.40	88%	4.71	94%	8.70	87%
Water	System Depreciation	250,000	4.20		4.57			
Sewer	System Depreciation	190,000	4.20		4.57			
Water	System Monitoring & Regulation	138,272	4.00	80%	4.71	94%	8.60	86%
Planning	Zoning Code Enforcement	23,702	3.80		3.71			
Info Technology	Server Management	49,087	3.80		4.71			
Info Technology	Internet Connectivity	33,688	3.80		4.71			
Water	Customer Response	112,099	3.80		4.57			
Water	Utility Billing	189,891	3.80		4.86			
Water	Wholesale Water Purchase from St. Paul	4,400,000	3.80		4.86			
Sewer	Customer Response	63,415	3.80		4.43			
Sewer	Sewage Treatment Costs	2,750,000	3.80		4.86			
Storm Sewer	System Depreciation	210,000	3.80		4.57			
Code Enforcement	Building Codes Review and Permits	408,335	3.60	72%	4.43	89%	6.70	67%
Info Technology	Telephone/Radio Systems	82,937	3.60		4.14			
Info Technology	Computer/End User Support	551,331	3.60		4.00			
Water	Metering	442,786	3.60		5.00			
Storm Sewer	Street Sweeping	279,513	3.60		3.86			
Golf	Grounds Maintenance	127,486	3.60	72%	3.29	66%	6.00	60%
Info Technology	Network Services	60,683	3.40		4.43			340,000
Info Technology	User Administration	77,684	3.40		4.29			
Info Technology	Facility Security Systems	2,718	3.40		4.14			
License Center	Daily Sales Reporting & Cash Reconciliation	143,748	3.40		4.00			
License Center	Customer Communications/Problem Solving	134,044	3.40		3.71			
Water	GIS	25,106	3.40		4.14			
Code Enforcement	Nuisance Code Enforcement	33,981	3.20		4.00			
Communications	Internet / Website	48,154	3.20	64%	3,43	69%	6.30	63%
Info Technology	Enterprise Applications	288,538	3.20		4.43		*	
Water	Admin Service Charge	350,000	3.20		3.71			
Sewer	GIS	34,298	3.20		4.29			
Sewer	Admin Service Charge	275,000	3.20		3.71			
Golf	Clubhouse Operations	181,154	3.20	64%	3.29	66%	6.00	60%
Golf	Department-Wide Support	51,310	3.20		3.29			
Planning	Planning - Current	300,235	3.00		4.43			
Planning	Planning - Long Range	59,842	3.00		3.71			
GIS	GIS	65,679	3.00		3.57			

City of Roseville Priority-Based Budgeting Summary of Non-Tax Programs

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Department / Division	n Program / Function	2011 Program <u>Cost</u>	Council Composite Rank	% Rank	Staff Composite Rank	% Rank	Citizen Composite Rank	% Rank
License Center	Motor Vehicle Transactions	479,071	3.00	60%	3.86	77%	7.40	74%
License Center	Identity Applications	144,418	3.00		3.29			
License Center	Inventory and Supplies	16,565	3.00		3.57			
License Center	Bad Check Recording & Recovery	10,989	3.00		3.29			
Storm Sewer	Admin Service Charge	78,000	3.00		3.71			
Recycling	Communications / Outreach efforts	16,061	3.00		3.00			
Recycling	Recycling Pickup Contractor	435,000	3.00	60%	3.14	63%	7.80	78%
Econ. Development	Economic Development and Redevelopment	104,869	2.80		3.29			
Communications	Audio / Visual	69,274	2.80	56%	3.14	63%	5.20	52%
Info Technology	PDA/Mobile Devices	13,219	2.80		3.71			
Info Technology	Organizational Management	3,705	2.80		4.43			
License Center	Passport Issuance	108,069	2.80		3.71			
License Center	DNR Transactions	28,512	2.80		3.14			
License Center	Organizational Management	79,308	2.80		4.14			
Lawful Gambling	Community Donations	80,000	2.80		3.57			
Water	Organizational Management	412,770	2.80		4.57			
Sewer	Organizational Management	254,045	2.80		4.57			
Storm Sewer	Organizational Management	68,626	2.80		4.57			
Code Enforcement	Organizational Management	64,501	2.60		4.43			
GIS	Organizational Management	4,882	2.60		4.00			
Communications	Newsletter / News Reporting	143,552	2.60	52%	3.00	60%	6.10	61%
Communications	NSCC Member Dues	84,500	2.60		3.43			
Lawful Gambling	Gambling Licenses & Reports	50,660	2.60		3.29			
Recycling	Program Administration	21,077	2.60		3.29			
Recycling	Admin Service Charge	10,000	2.60		2.86			
Planning	Organizational Management	23,554	2.40		4.57			
Storm Sewer	Leaf Collection / Compost Maintenance	263,938	2.20	44%	2.57	51%	5.80	58%
Recycling	Data Reporting	9,442	2.20		3.00			
Econ. Development	Organizational Management	7,744 \$ 18,000,065	2.00		4.00			